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SAPC-3575 ✓  
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MEMORANDUM FOR: Mr. A. G. Lundahl

3 February 1956

SUBJECT : Reproduction Responsibilities of the DD/I Photo  
Intelligence Photographic Laboratory

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REFERENCE : Memorandum for Project Director, 30 January 1956,  
from [ ] same subject. (SAPC-3606)

1. Referenced memorandum inquires as to the establishment of a definite policy with respect to the preparation of additional photographic materials other than those required by CIA, photographic materials in addition to the complete copies which are to be furnished to CIA by Eastman for distribution to the Air Force components and for internal CIA use.

2. As you are aware, present requirements laid on Eastman visualize that complete copies (5) will be furnished by Eastman to CIA, of which the original and two copies will be retained by CIA for its own uses and two copies will be furnished to the Air Force. This requirement has as its basis the belief that the Air Force is the sole agency, other than CIA, which will desire to obtain complete copies and that other agencies (Army, Navy, etc.) will desire to obtain only selected items to be ordered by such agencies after they have studied the plots. It is not presently contemplated that Eastman will be in a position to furnish such additional and selected material which such other agencies may order from time to time since the original negatives will be in possession of CIA.

3. This concept presumes that CIA will either establish and maintain a facility equipped to make copies available to qualified consumers or, alternatively, make arrangements with some other existing facility, or possibly with Eastman to perform this service. Before any steps are taken to provide the necessary laboratory facility in the CIA Photo Intelligence organization, I would like to receive your recommendation as to the way in which this proposal can best be solved. You may wish to raise this matter in a meeting of the Intelligence Requirements Committee before making your own recommendation. The latter, in turn should be discussed with Mr. Amory and me before a final decision is made.

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4. In the event that it is decided that the CIA laboratory should undertake the necessary copying to support our retail business, I recommend that initial provision be on an absolutely minimum basis. I am concerned lest in equipping and staffing the expanded Photo Intelligence organization we make an investment of funds and personnel which turns out subsequently to be larger than needed. Of necessity the planning for this organization proceeds on the basis of an estimated rate of operations and resulting volume of raw intelligence to be handled. Although the estimate that has been made available to you is the best that we can make at this time and although I believe that barring unforeseen or equipment limitations we should be able to achieve the presently estimated rate of operations, any such estimate is subject to great uncertainty. I believe, therefore, that all planning for new facilities and staff should be on a minimum basis and that we should deliberately take the risk of having a capacity less than we require. After all, the worst result of such a development would be our inability to process our whole take of raw intelligence promptly for a period of a month or so while our capacity was being expanded. This is a risk I believe we can well afford.

(sgd) Richard M. Bissell, Jr.

**RICHARD M. BISSELL, JR.**  
**Project Director**

RMB:djm

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